Keller Group plc

Restatement of financial information for 2004 under International Financial Reporting Standards ("IFRS")

Keller Group plc ("Keller" or "the Group") is today presenting its financial statements prepared in accordance with IFRS for the year ended 31 December 2004 and the six months ended 30 June 2004.

The impact of the transition on key performance measures is as follows:

| | 31 December 2004 UK GAAP | 31 December 2004 IFRS | 30 June 2004 UK GAAP | 30 June 2004 IFRS |
|--|--------------------------------|-----------------------------|----------------------------|-------------------------|
| Operating profit (before goodwill amortisation) | £33.7m* | £33.9m | £13.3m | £13.2m |
| Profit before tax (before goodwill amortisation) | £29.5m* | £29.7m | £11.2m | £11.2m |
| Profit before tax (after goodwill amortisation) | £26.6m | £29.7m | £9.8m | £11.2m |
| Basic earnings per share (after goodwill amortisation) | 20.5p | 24.2p | 7.0p | 8.6p |
| Adjusted earnings per share (before goodwill amortisation) | 25.1p | 24.2p | 9.2p | 8.6p |
| Net assets | £101.4m | £91.0m | £97.0m | £85.2m |
| * 1 0 001 0 | | | | |

^{*} stated after £0.1m of amortisation of other intangibles

The decrease in the adjusted earnings per share is entirely due to a deferred tax charge arising under IFRS as a result of not amortising goodwill which is deductible for tax purposes. Were the Group not obtaining this tax cash benefit, the 2004 adjusted earnings per share under IFRS would be marginally higher than as reported under UK GAAP. This deferred tax charge is an accounting adjustment only and will not change the cash tax paid by the Group.

The transition to IFRS will leave:

- Cash flows unaffected
- Dividend policy and ability to pay dividends unchanged
- Banking arrangements unaffected
- Keller's underlying financial and operating performance unaffected

The changes in accounting policies which have the most significant effects on the restated numbers for the year ended 31 December 2004 are:

- The cessation of goodwill amortisation and the related deferred tax charge
- The retranslation of goodwill at closing exchange rates
- The recognition of pension scheme deficits and the related deferred tax assets on the balance sheet
- The recognition of dividends only once declared or paid

Keller will be publishing a half year trading update in advance of its Annual General Meeting on 23 June 2005, and intends to announce its 2005 interim results, reported under IFRS, on 22 August 2005.

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Restatement of financial information for 2004 under International Financial Reporting Standards

Introduction

For all accounting periods up to and including the year ended 31 December 2004 Keller has prepared its consolidated financial statements under UK Generally Accepted Accounting Principles (UK GAAP). For accounting periods from 1 January 2005, the Group is required to prepare its consolidated financial statements in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union.

Keller's first results under this basis will be its interim results for the six months ending 30 June 2005. The Group's first annual report under IFRS will be for the year ending 31 December 2005. As comparative figures are provided, the effective date for transition to IFRS is 1 January 2004.

This summary provides an analysis of the effects of the change from UK GAAP to IFRS on Keller's financial statements, including:

- Summary of the basis of preparation of the IFRS information
- Summary of the impact of IFRS adoption on Keller
- Significant changes in accounting policies
- Accounting policies revised under IFRS (Appendix 1)
- Restated primary statements for the 6 months ended 30 June 2004 and the year ended 31 December 2004 (Appendix 2)
- Reconciliations of profit and equity for those periods (Appendix 3)

The transition to IFRS will leave:

- Cash flows unaffected
- Dividend policy and ability to pay dividends unchanged
- Banking arrangements unaffected
- Keller's underlying financial and operating performance unaffected

Summary of the basis of preparation of the IFRS information

This financial information has been prepared on the basis of the accounting policies that are expected to be followed when the Group produces its first IFRS compliant financial statements for the year ended 31 December 2005. These accounting policies are in accordance with IFRS published by 31 December 2004 as endorsed by the EU, with the exception of IAS 19, and applying to periods beginning on or after 1 January 2005. The Group has adopted early the amendments to IAS 19 (Employee Benefits) published in December 2004. These amendments, if endorsed by the EU, will be effective for accounting periods commencing on or after 1 January 2006, with earlier adoption encouraged by the IASB.

A summary of the Group's revised accounting policies is detailed in Appendix 1.

Transitional arrangements

The rules for first time adoption of IFRS are set out in IFRS 1 'First-time Adoption of International Financial Reporting Standards'. In general a company is required to define its IFRS accounting policies and apply these retrospectively to determine its opening balance sheet under IFRS. The standard allows a number of exceptions to this general principle to assist companies as they transition to reporting under IFRS. Where the Group has taken advantage of these exemptions they are noted within the accounting policies section.

No adjustments have been made for any changes in estimates made at the time of approval of the UK GAAP financial statements on which the preliminary IFRS financial statements are based, as required by IFRS 1.

Subject to EU endorsement of IAS 19 (revised) and no further changes from the IASB or changes in the interpretation of IFRS, this information is expected to form the basis for comparatives when reporting financial results for 2005, and for subsequent reporting periods.

Summary of the impact of IFRS adoption on Keller

Based on the accounting policies detailed in Appendix 1, the impact of the transition on the key performance indicators is as follows:

| | 31 December 2004 UK GAAP | 31 December 2004 IFRS | 30 June 2004 UK GAAP | 30 June 2004 IFRS |
|--|--------------------------------|-----------------------------|----------------------------|-------------------------|
| Operating profit (before goodwill amortisation) | £33.7m* | £33.9m | £13.3m | £13.2m |
| Profit before tax (before goodwill amortisation) | £29.5m* | £29.7m | £11.2m | £11.2m |
| Profit before tax (after goodwill amortisation) | £26.6m | £29.7m | £9.8m | £11.2m |
| Basic earnings per share (after goodwill amortisation) | 20.5p | 24.2p | 7.0p | 8.6p |
| Adjusted earnings per share (before goodwill amortisation) | 25.1p | 24.2p | 9.2p | 8.6p |
| Net assets | £101.4m | £91.0m | £97.0m | £85.2m |
| | | | | |

^{*} stated after £0.1m of amortisation of other intangibles

The decrease in the adjusted earnings per share is entirely due to a deferred tax charge arising under IFRS as a result of not amortising goodwill which is deductible for tax purposes. This is an accounting adjustment only and will not change the cash tax paid by the Group.

The detailed reconciliations of the movements for the income statements and balance sheets are given in Appendix 3.

Key changes in accounting policy for Keller will be:

- Goodwill frozen and subject to an annual impairment review (IFRS 3)
- Goodwill retranslated each period end at closing exchange rates (IAS 21)
- Pension scheme deficit included on balance sheet (IAS 19)
- Recognition of deferred tax asset on pension scheme deficit and assets/liabilities disclosed gross (IAS 12)
- Recognition of deferred tax liabilities on revalued fixed assets (IAS 12)
- Recognition of fair value of financial instruments relating to interest rate and currency swaps (IAS 39)
- Change in basis of recognition of the charge for share based payment (IFRS 2)

• Dividends not recognised until declared or paid (IAS 10)

The transition to IFRS will also require some enhanced disclosure requirements. These disclosures will be included in the financial statements for the year ending 31 December 2005.

Significant changes in accounting policies and impact on the financial statements for the year ended 31 December 2004

The following narrative covers the results for the year to 31 December 2004 and the consolidated balance sheet as at that date, illustrating the nature and magnitude of the changes as a result of restating to IFRS. The appendices give full and detailed reconciliations for the six months to 30 June 2004 and the year ended 31 December 2004.

Business Combinations - IFRS 3

IFRS 3 requires that goodwill be capitalised at cost and then be subject to an annual impairment review. Amortisation of goodwill is prohibited.

Keller has chosen the option to apply IFRS 3 prospectively from the transition date, rather than restate previous business combinations. Goodwill has therefore been frozen at net book value on 1 January 2004, and goodwill which was amortised in 2004 under UK GAAP has been written back.

The operating profit impact for 2004 is the elimination of the goodwill amortisation charge of £2.9m. There is an associated deferred tax charge of £0.7m as much of the goodwill continues to be written down for tax purposes. As noted above, this deferred tax charge does not change the Group's cash tax payments.

There is no goodwill impairment charge for 2004.

The Effects of Changes in Foreign Exchange Rates – IAS 21

Under UK GAAP, Keller chose to fix acquired overseas goodwill in sterling at the rate of exchange ruling on the dates of the relevant acquisitions. IAS 21 requires goodwill to be denominated in local currencies and retranslated into sterling at each reporting date at closing exchange rates. The impact of this change is to reduce the carrying value of goodwill on the Group's consolidated balance sheet as at 31 December 2004 by £10.6m.

Employee Benefits - IAS 19

IAS 19 (as Keller has chosen to apply it – see below) is broadly similar to UK Financial Reporting Standard 17. However, it has a number of fundamental differences from SSAP 24, the UK accounting standard on pensions which was applied in drawing up Keller's 2004 financial statements. The most significant for Keller is that it requires surpluses or deficits on defined benefit pension arrangements to be recognised on the balance sheet. The accounting for defined contribution schemes is unaffected by IAS 19.

The standard permits a number of options for the recognition of actuarial gains and losses. Keller has chosen to recognise any variations in full, via the statement of recognised income and expense, as would have been required under FRS 17. The option to account for actuarial gains and losses in this way is part of an amendment to IAS 19 which, as noted

above, has yet to be endorsed by the EU. The amendment is effective from 1 January 2006, with earlier adoption encouraged by the IASB. Assuming the EU endorses the proposals, Keller's policy will be to apply the revised standard voluntarily from the date of transition.

The impact on the Group balance sheet is to recognise a gross pensions deficit of £9.5m and a related deferred tax asset of £3.1m. In addition, a £0.6m prepayment previously recognised under UK GAAP is released. The impact on the 2004 operating profit of applying IAS 19 is an increase of £0.1m. Actuarial losses in the year totalling £1.8m net of tax are taken directly to reserves.

Income Taxes - IAS 12

IAS 12 requires that full provision be made for temporary differences between the carrying amount and tax bases of assets and liabilities. In addition deferred tax assets and liabilities must be disclosed separately on the balance sheet.

The IFRS balance sheet as at 31 December 2004 includes an additional £3.1m deferred tax asset relating to the pension fund deficits. It also includes additional liabilities of £1.5m in respect of fixed assets revalued on acquisition where, as permitted under UK GAAP, no deferred tax had previously been provided on the uplift, and £0.7m relating to tax deductible goodwill amortisation not now being charged to the profit and loss account.

Financial instruments: Recognition and Measurement - IAS 39

IAS 39 addresses the accounting for financial instruments. The Group has retrospectively adopted the standard. As at 1 January 2004 there was no material difference between the book value and fair value of the financial instruments held by the Group. In October 2004, the Group issued US\$100 million of loan notes in a US Private Placement (USPP). The USPP was entered into to provide long term finance to the Group and to provide a partial hedge against the Group's net investment in the dollar denominated assets. To eliminate the US interest rate risk in relation to the loan fair values, all USPP dollar fixed interest payments were swapped into floating on issue. In addition, \$25m were swapped into euros to provide a partial hedge against the Group's net investment in euro denominated net assets.

The USPP loans are accounted for on an amortised cost basis, adjusted for the impact of hedge accounting, and retranslated at the spot exchange rate at each period end.

IAS 39 has no impact on the net profit of the Group for the year ended 31 December 2004. The fair value of the USPP as at 31 December 2004 results in a reduction in the loan liabilities of £1.3m. The fair value of the hedges is included on the balance sheet as a liability of £1.3m.

Share-based Payment - IFRS 2

In accordance with IFRS 2, Keller Group has recognised a charge for employee share options granted after 7 November 2002. The fair value has been calculated using a stochastic model with the resulting charge being spread over the performance period and adjusted to reflect the actual and expected level of vesting.

The impact on the 2004 operating profit of applying IFRS 2 is a credit of £0.1m.

Events After the Balance Sheet Date - IAS 10

Under IAS 10 only dividends declared before the balance sheet date can be shown as a liability. Keller's final dividend is declared at the Annual General Meeting. Consequently, there is a requirement to remove the liability for the final dividend for the year ended 31 December 2004. The impact therefore is to increase the net assets as at 31 December 2004 by £4.8m.

Conclusion

The transition to IFRS has not had a significant effect on Keller's consolidated financial profit before tax. Adjusted earnings per share have decreased by 4% to 24.2p entirely as a result of a non-cash deferred tax charge.

There is no impact on Keller Group's cash flows (including tax payments) and ability to pay dividends. Keller's banking arrangements are also unaffected, as is its underlying financial and operating performance.

Appendix 1

Appendix 1 provides a summary of Keller's new accounting policies under IFRS.

Accounting Policies

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards as endorsed by the European Union, with the exception of IAS 19, and applying to periods beginning on or after 1 January 2005. A summary of the Group's accounting policies is set out below.

Changes in accounting policy

On 1 January 2005 the Company adopted International Financial Reporting Standards (IFRS). These accounts have been prepared on a consistent basis under applicable IFRS and the effects of this transition reported in accordance with IFRS 1 (First-time Adoption of IFRSs).

Basis of consolidation

The Group accounts consolidate the accounts of the parent company and its subsidiary undertakings made up to 31 December each year. Where subsidiary undertakings are acquired or sold during the year, the accounts include the results for the part of the year for which they were subsidiary undertakings using the acquisition method of accounting.

Revenue

Revenue represents the fair value of work done on contracts performed during the year on behalf of customers or the value of goods and services delivered to customers.

These fair values are based upon estimates of the final expected outcome of contracts and the proportion of work which has been completed.

Contract results

In the nature of the Group's business, the results for the year include adjustments to the outcome of contracts, including jointly controlled operations, completed in prior years arising from claims from customers or third parties and claims on customers or third parties for variations to the original contract.

Prudent provision against claims from customers or third parties are made in the year in which the Group becomes aware that a claim may arise. Income from claims on customers or third parties is not recognised until the outcome is reasonably certain.

Where it is reasonably foreseen that a loss will arise on a contract, full provision for this loss is made in the year in which the Group becomes aware that a loss may arise.

Jointly controlled operations

From time to time the Group undertakes contracts jointly with other parties. These fall under the category of jointly controlled operations as defined by IAS 31. The Group accounts for its own share of sales, profits, assets, liabilities and cash flows measured according to the terms of the agreements covering the jointly controlled operations.

Depreciation

Depreciation is not provided on freehold land.

Depreciation is provided to write off the cost less the estimated residual value of property, plant and equipment by reference to their estimated useful lives using the straight line method. The rates of depreciation used are:

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Buildings - 2%

Long life plant and equipment – 8.33%

Short life plant and equipment – 12.5%

Motor vehicles – 25%

Computers – 33.33%
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The cost of leased properties is depreciated by equal instalments over the period of the lease or 50 years, whichever is the shorter.

Capital work in progress

Capital work in progress represents expenditure on property, plant and equipment in the course of construction. Transfers are made to other property, plant and equipment categories when the assets are available for use.

Inventories

Inventories are valued at the lower of cost and estimated net realisable value with due allowance being made for obsolete or slow moving items.

Leases

Amounts payable under operating leases are charged to contract work in progress or net operating costs on a straight line basis over the lease term.

Property, plant and equipment acquired under finance leases are capitalised in the balance sheet at fair value and depreciated in accordance with the Group's accounting policy. The capital element of the leasing commitment is included as obligations under finance leases. The rentals payable are apportioned between interest, which is charged to the income statement, and capital, which reduces the outstanding obligation.

Taxation

Provision is made for current tax on taxable profits for the year.

Full provision is made for deferred tax on temporary differences in line with IAS 12 (Income Taxes).

Retirement benefit costs

The Group operates a number of defined benefit pension arrangements, and also makes payments into defined contribution schemes for employees.

The liability in respect of defined benefit schemes is the present value of the defined benefit obligations at the balance sheet date, calculated using the projected unit credit method, less the fair value of the schemes' assets.

In accordance with IFRS 1, the Group has recognised the pension liability in full as at 1 January 2004.

The Group has applied the requirements of IAS 19 (revised) for the year ended 31 December 2004 recognising the current service cost and interest on scheme liabilities in the income statement, and actuarial gains and losses in equity. This policy is subject to the endorsement of IAS 19 (revised) by the EU.

Payments to defined contribution schemes are accounted for on an accruals basis.

Share-based Payment

Charges for employee services received in exchange for share-based payment have been made for all options granted after 7 November 2002 in accordance with IFRS 2.

Options granted under the Group's employee share schemes are equity settled. The fair value of such options has been calculated using a stochastic model, based upon publicly available market data, and is charged to the income statement over the performance period.

Goodwill and intangible assets

Goodwill arising on consolidation, representing the difference between the fair value of the purchase consideration and the fair value of the net assets of the subsidiary undertaking at the date of acquisition, is capitalised as an intangible asset.

In accordance with IFRS 3, goodwill has been frozen at its net book value as at 1 January 2004 and will not be amortised. Instead, it will be subject to an annual impairment review, with any impairment losses being recognised immediately in the income statement. Goodwill arising prior to 1 January 1998 was taken directly to reserves in the year in which it arose. Such goodwill has not been reinstated on the balance sheet.

The fair value of net assets in excess of the fair value of purchase consideration it is credited to the income statement.

Intangible assets, other than goodwill, which are purchased, such as licences, patents and trademarks are capitalised and charged to the income statement over their useful economic lives.

Foreign currencies

Balance sheet items in foreign currencies are translated into sterling at closing rates of exchange at the balance sheet date. Income statements and cash flows of overseas subsidiary undertakings are translated into sterling at average rates of exchange for the year.

Exchange differences arising from the retranslation of opening net assets and income statements at closing rates of exchange are dealt with as movements in equity. All other exchange differences are charged to the income statement.

The Group has taken advantage of the option made available in IFRS 1 to set cumulative translation differences taken to the translation reserve to zero at the date of transition to IFRS.

Financial instruments

The Group uses currency swaps and interest rate swaps to manage financial risk. Interest charges and financial liabilities are stated after taking account of these swaps.

The Group has also entered into hedges to mitigate exposures to both foreign currency and interest rates. Hedging instruments are held at fair value in the balance sheet.

Hedges are accounted for in accordance with IAS 39 as follows:

Fair value hedges: changes in fair value of the hedged item and hedging instrument are taken to the income statement.

Cash flow hedges and net investment hedges: the effective portion of changes in the fair value of the hedging instrument is taken to equity, with the ineffective portion of changes in fair value being taken to the income statement.

Dividends

Dividends are recorded in the Group's financial statements in the period in which they are declared or paid.

Appendix 2

Consolidated Income Statement

| | Six months to | Year to 31 |
|------------------------------|---------------|---------------|
| | 30 June 2004 | December 2004 |
| | (restated) | (restated) |
| | £000 | £000 |
| Revenue | 294,124 | 595,856 |
| Operating costs | (280,892) | (561,961) |
| Operating profit | 13,232 | 33,895 |
| Interest receivable | 122 | 340 |
| Finance costs | (2,156) | (4,487) |
| Profit before tax | 11,198 | 29,748 |
| Tax | (4,718) | (11,874) |
| Profit for the period | 6,480 | 17,874 |
| Attributable to: | | |
| Equity holders of the parent | 5,590 | 15,743 |
| Minority interests | 890 | 2,131 |
| | 6,480 | 17,874 |
| Basic earnings per share | 8.6p | 24.21 |
| Diluted earnings per share | 8.6p | 24.1] |

Consolidated Statement of Recognised Income and Expense

| | Six months to 30 June 2004 (restated) | Year to 31 December 2004 (restated) |
|---|---|---|
| | £000 | £000 |
| Exchange differences on translation of foreign operations | (3,173) | (5,676) |
| Actuarial losses on defined benefit pensions | (1,833) | (2,668) |
| Tax on items taken directly to or transferred from equity | 554 | 856 |
| Net expense recognised directly in equity | (4,452) | (7,488) |
| Profit for the period | 6,480 | 17,874 |
| Total recognised income and expense | 2,028 | 10,386 |
| Attributable to: | | |
| Equity holders of the parent | 1,138 | 8,255 |
| Minority interests | 890 | 2,131 |
| <u> </u> | 2,028 | 10,386 |

Consolidated Balance Sheet

| | 30 June 2004 (restated) £000 | 31 December 2004 (restated) £000 |
|---|------------------------------------|--|
| ASSETS | | |
| Non-current assets | | |
| Intangible assets | 52,161 | 51,761 |
| Property, plant and equipment | 79,298 | 80,937 |
| Deferred tax assets | 2,862 | 3,146 |
| | 134,321 | 135,844 |
| Current assets | 21.050 | 24.210 |
| Inventories | 21,850 | 24,319 |
| Trade and other receivables | 161,321 | 143,926 |
| Cash and cash equivalents | 10,436 | 16,416 |
| | 193,607 | 184,661 |
| Total assets | 327,928 | 320,505 |
| LIABILITIES | | |
| Current liabilities | | |
| Loans and borrowings | (31,223) | (9,787) |
| Current tax liabilities | (5,690) | (5,538) |
| Trade and other payables | (129,984) | (120,701) |
| | (166,897) | (136,026) |
| Non-current liabilities | | |
| Loans and borrowings | (51,043) | (65,286) |
| Employee benefits | (15,782) | (17,211) |
| Deferred tax liabilities | (6,644) | (8,138) |
| Other liabilities | (2,329) | (2,875) |
| | (75,798) | (93,510) |
| Total liabilities | (242,695) | (229,536) |
| NET ASSETS | 85,233 | 90,969 |
| EQUITY | | |
| Issued share capital | 6,535 | 6,536 |
| Share premium account | 36,014 | 36,027 |
| Capital redemption reserve | 7,629 | 7,629 |
| Translation reserve | (3,191) | (5,666) |
| Retained earnings | 33,486 | 40,832 |
| Equity attributable to equity holders of the parent | 80,473 | 85,358 |
| Minority interests | 4,760 | 5,611 |
| Total equity | 85,233 | 90,969 |

Consolidated Cash Flow Statement

| Cash flows from operating activities Cash generated from operations 6,325 33,577 Interest paid (2,264) (4,368) Income taxes paid (1,358) (7,339) Net cash from operating activities 2,703 21,870 Cash flows from investing activities Proceeds from sale of property, plant & equipment 333 2,063 Interest received 122 339 Acquisition of subsidiary, net of cash acquired (2,835) (3,422) Acquisition of property, plant & equipment (5,847) (13,887) Acquisition of intangible fixed assets - (15) Net cash from investing activities (8,227) (14,922) Cash flows from financing activities Proceeds from the issue of share capital 15 15 New borrowings 16,815 55,982 Repayment of borrowings (7,970) (52,498) Payment of finance lease liabilities (84) (373) Dividends paid (6,225) (9,345) Net (decrease)/increase in cash and cash equivalents | | Six months to 30 June 2004 (restated) £000 | Year to 31 December 2004 (restated) £000 |
|---|--|---|---|
| Cash generated from operations 6,325 33,577 Interest paid (2,264) (4,368) Income taxes paid (1,358) (7,339) Net cash from operating activities 2,703 21,870 Cash flows from investing activities 333 2,063 Proceeds from sale of property, plant & equipment 333 2,063 Interest received 122 339 Acquisition of subsidiary, net of cash acquired (2,835) (3,422) Acquisition of property, plant & equipment (5,847) (13,887) Acquisition of intangible fixed assets - (15) Net cash from investing activities (8,227) (14,922) Cash flows from financing activities (7,970) (52,498) Payment of finance lease liabilities (84) (373) Dividends paid (6,225) (9,345) Net cash from financing act | Cash flows from operating activities | | |
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| Proceeds from sale of property, plant & equipment 333 2,063 Interest received 122 339 Acquisition of subsidiary, net of cash acquired (2,835) (3,422) Acquisition of property, plant & equipment (5,847) (13,887) Acquisition of intangible fixed assets - (15) Net cash from investing activities (8,227) (14,922) Cash flows from financing activities 15 15 Proceeds from the issue of share capital 15 15 New borrowings 16,815 55,982 Repayment of borrowings (7,970) (52,498) Payment of finance lease liabilities (84) (373) Dividends paid (6,225) (9,345) Net cash from financing activities 2,551 (6,219) Net (decrease)/increase in cash and cash equivalents (2,973) 729 Cash and cash equivalents at beginning of period 10,812 10,812 Effect of exchange rate fluctuations (807) (432) | Cash flows from investing activities | | |
| Interest received 122 339 Acquisition of subsidiary, net of cash acquired (2,835) (3,422) Acquisition of property, plant & equipment (5,847) (13,887) Acquisition of intangible fixed assets - (15) Net cash from investing activities (8,227) (14,922) Cash flows from financing activities Total cash from the issue of share capital 15 15 New borrowings 16,815 55,982 Repayment of borrowings (7,970) (52,498) Payment of finance lease liabilities (84) (373) Dividends paid (6,225) (9,345) Net cash from financing activities 2,551 (6,219) Net (decrease)/increase in cash and cash equivalents (2,973) 729 Cash and cash equivalents at beginning of period 10,812 10,812 Effect of exchange rate fluctuations (807) (432) | | 333 | 2,063 |
| Acquisition of property, plant & equipment Acquisition of intangible fixed assets Net cash from investing activities Cash flows from financing activities Proceeds from the issue of share capital New borrowings Repayment of borrowings Repayment of finance lease liabilities Protect cash from financing activities Repayment of finance lease liabilities Payment of finance lease liabilities Repayment of finance lease liabilities (84) (373) Dividends paid (6,225) (9,345) Net cash from financing activities (2,973) Repayment of finance lease in cash and cash equivalents (2,973) Repayment of finance lease liabilities (6,219) Net (decrease)/increase in cash and cash equivalents (2,973) Repayment of financing activities (2,973) Repayment of finance lease liabilities (8,225) (9,345) Repayment of finance lease liabilities (8,225) (9,345) Repayment of finance lease liabilities (8,225) (9,345) Repayment of finance lease liabilities (8,227) (14,922) | 1 1 2/1 1 1 | 122 | · · |
| Acquisition of intangible fixed assets - (15) Net cash from investing activities (8,227) (14,922) Cash flows from financing activities 15 15 Proceeds from the issue of share capital 15 15 New borrowings 16,815 55,982 Repayment of borrowings (7,970) (52,498) Payment of finance lease liabilities (84) (373) Dividends paid (6,225) (9,345) Net cash from financing activities 2,551 (6,219) Net (decrease)/increase in cash and cash equivalents (2,973) 729 Cash and cash equivalents at beginning of period 10,812 10,812 Effect of exchange rate fluctuations (807) (432) | Acquisition of subsidiary, net of cash acquired | (2,835) | (3,422) |
| Net cash from investing activities(8,227)(14,922)Cash flows from financing activitiesProceeds from the issue of share capital1515New borrowings16,81555,982Repayment of borrowings(7,970)(52,498)Payment of finance lease liabilities(84)(373)Dividends paid(6,225)(9,345)Net cash from financing activities2,551(6,219)Net (decrease)/increase in cash and cash equivalents(2,973)729Cash and cash equivalents at beginning of period10,81210,812Effect of exchange rate fluctuations(807)(432) | Acquisition of property, plant & equipment | (5,847) | (13,887) |
| Cash flows from financing activitiesProceeds from the issue of share capital1515New borrowings16,81555,982Repayment of borrowings(7,970)(52,498)Payment of finance lease liabilities(84)(373)Dividends paid(6,225)(9,345)Net cash from financing activities2,551(6,219)Net (decrease)/increase in cash and cash equivalents(2,973)729Cash and cash equivalents at beginning of period10,81210,812Effect of exchange rate fluctuations(807)(432) | Acquisition of intangible fixed assets | · · · · · · · · · · · · · · · · · · · | (15) |
| Proceeds from the issue of share capital 15 15 New borrowings 16,815 55,982 Repayment of borrowings (7,970) (52,498) Payment of finance lease liabilities (84) (373) Dividends paid (6,225) (9,345) Net cash from financing activities 2,551 (6,219) Net (decrease)/increase in cash and cash equivalents (2,973) 729 Cash and cash equivalents at beginning of period 10,812 10,812 Effect of exchange rate fluctuations (807) (432) | Net cash from investing activities | (8,227) | (14,922) |
| Proceeds from the issue of share capital 15 15 New borrowings 16,815 55,982 Repayment of borrowings (7,970) (52,498) Payment of finance lease liabilities (84) (373) Dividends paid (6,225) (9,345) Net cash from financing activities 2,551 (6,219) Net (decrease)/increase in cash and cash equivalents (2,973) 729 Cash and cash equivalents at beginning of period 10,812 10,812 Effect of exchange rate fluctuations (807) (432) | Cash flows from financing activities | | |
| New borrowings 16,815 55,982 Repayment of borrowings (7,970) (52,498) Payment of finance lease liabilities (84) (373) Dividends paid (6,225) (9,345) Net cash from financing activities 2,551 (6,219) Net (decrease)/increase in cash and cash equivalents (2,973) 729 Cash and cash equivalents at beginning of period 10,812 10,812 Effect of exchange rate fluctuations (807) (432) | | 15 | 15 |
| Payment of finance lease liabilities (84) (373) Dividends paid (6,225) (9,345) Net cash from financing activities 2,551 (6,219) Net (decrease)/increase in cash and cash equivalents Cash and cash equivalents at beginning of period 10,812 10,812 Effect of exchange rate fluctuations (807) (432) | • | 16,815 | 55,982 |
| Dividends paid (6,225) (9,345) Net cash from financing activities 2,551 (6,219) Net (decrease)/increase in cash and cash equivalents Cash and cash equivalents at beginning of period 10,812 10,812 Effect of exchange rate fluctuations (807) (432) | Repayment of borrowings | (7,970) | (52,498) |
| Net cash from financing activities2,551(6,219)Net (decrease)/increase in cash and cash equivalents(2,973)729Cash and cash equivalents at beginning of period10,81210,812Effect of exchange rate fluctuations(807)(432) | Payment of finance lease liabilities | (84) | (373) |
| Net (decrease)/increase in cash and cash equivalents(2,973)729Cash and cash equivalents at beginning of period10,81210,812Effect of exchange rate fluctuations(807)(432) | Dividends paid | (6,225) | (9,345) |
| Cash and cash equivalents at beginning of period 10,812 10,812 Effect of exchange rate fluctuations (807) (432) | Net cash from financing activities | 2,551 | (6,219) |
| Cash and cash equivalents at beginning of period 10,812 10,812 Effect of exchange rate fluctuations (807) (432) | Net (decrease)/increase in cash and cash equivalents | (2,973) | 729 |
| Effect of exchange rate fluctuations (807) (432) | | | 10,812 |
| | | · · · · · · · · · · · · · · · · · · · | |
| | Cash and cash equivalents at end of period | 7,032 | |

Appendix 3

Reconciliation of Profit

12 months to 31 December 2004

| Previously reported Employee Business Share Taxation transition to IFF | n under IFRS 0 £000 595,856 0 (561,961) 0 33,895 340 (4,487) 0 29,748 0 (11,874) 17,874 |
|--|--|
| Under UK Denefits Combinations Dased attentions Dased follow E000 | S IFRS 0 £000 595,856 (561,961) 33,895 340 (4,487) 29,748 (11,874) 17,874 15,743 2,131 17,874 24.2p |
| Revenue 595,856 Coperating costs (565,071) 136 2,877 97 3,11 | 595,856 (561,961) 33,895 340 (4,487) 29,748 4) (11,874) 5 17,874 15,743 2,131 17,874 24.2p |
| Revenue 595,856 Comparing costs Comparin | 595,856 (561,961) 33,895 340 (4,487) 29,748 (11,874) 17,874 15,743 2,131 17,874 24.2p |
| Revenue 595,856 Coperating costs (565,071) 136 2,877 97 3,11 Operating profit 30,785 136 2,877 97 3,11 Interest receivable 340 Finance costs (4,487) Frofit before tax 26,638 136 2,877 97 3,11 Tax (11,130) (34) (709) (29) 28 (74 Profit for the period 15,508 102 2,168 68 28 2,36 Attributable to: Equity holders of the parent 13,377 102 2,168 68 28 2,36 Minority interests 2,131 Experimental profit 20.5p 15,508 102 2,168 68 28 2,36 Reconciliation of Profit 6 Previously reported Employee Business Share Taxation transition under UK benefits combin- based ations payment 50 FF | 595,856 (561,961) 33,895 340 (4,487) 29,748 (11,874) 17,874 15,743 2,131 17,874 24.2p |
| Operating costs (565,071) 136 2,877 97 3,11 Operating profit 30,785 136 2,877 97 3,11 Interest receivable 340 France costs 4,487 France costs 4,487 97 3,11 Profit before tax 26,638 136 2,877 97 3,11 Tax (11,130) (34) (709) (29) 28 (74 Profit for the period 15,508 102 2,168 68 28 2,36 Attributable to: Equity holders of the parent 13,377 102 2,168 68 28 2,36 Minority interests 2,131 5,508 102 2,168 68 28 2,36 Basic earnings per share Diluted earnings per share 20.5p 20.5p 4 | (561,961) 33,895 340 (4,487) 29,748 (11,874) 17,874 15,743 2,131 17,874 24.2p |
| Operating profit 30,785 136 2,877 97 3,11 Interest receivable 340 340 Finance costs (4,487) 97 3,11 Profit before tax 26,638 136 2,877 97 3,11 Tax (11,130) (34) (709) (29) 28 (74 Profit for the period 15,508 102 2,168 68 28 2,36 Attributable to: Equity holders of the parent 13,377 102 2,168 68 28 2,36 Minority interests 2,131 15,508 102 2,168 68 28 2,36 Basic earnings per share 20.5p 20.5p 20.5p 20.5p 30.5p | 33,895 340 (4,487) 29,748 (11,874) 17,874 15,743 2,131 17,874 24.2p |
| Interest receivable 340 Finance costs (4,487) Finance costs (4,487) Finance costs (4,487) Frofit before tax 26,638 136 2,877 97 3,11 Tax (11,130) (34) (709) (29) 28 (74) (79) | 340 (4,487) 29,748 (11,874) 17,874 15,743 2,131 17,874 24.2p |
| Finance costs Profit before tax 26,638 136 2,877 97 3,111 Tax (11,130) (34) (709) (29) 28 (74) Profit for the period 15,508 102 2,168 68 28 2,36 Attributable to: Equity holders of the parent 13,377 102 2,168 68 28 2,36 Minority interests 2,131 Basic earnings per share Diluted earnings per share Diluted earnings per share Diluted earnings per share Exercise a continuation of Profit 6 months to 30 June 2004 Previously IAS19 IFRS3 IFRS2 IAS12 Effect reported Employee Business Share Taxation transition at the payment to IFR combin-based under UK benefits combin-based to IFR combin-based at the IFR combin-based to IFR combin-based to IFR combin-based to IFR combin-based to IFR combin-based at to IFR combin-based at the IFR combin-based to IFR combin-based to IFR combin-based at the IFR combin-based at the IFR combin-based to IFR combin-based at the IFR combin-based at the IFR combin-based at the IFR combin-based to IFR combin-based at the IFR combin-based at t | (4,487) 29,748 (11,874) 17,874 15,743 2,131 17,874 24.2p |
| Profit before tax | 29,748 (11,874) (11,874) (17,874) (17,874) (17,874) (17,874) (17,874) (17,874) (17,874) (17,874) (17,874) |
| Tax (11,130) (34) (709) (29) 28 (74) Profit for the period 15,508 102 2,168 68 28 2,36 Attributable to: Equity holders of the parent 13,377 102 2,168 68 28 2,36 Minority interests 2,131 15,508 102 2,168 68 28 2,36 Basic earnings per share Diluted earnings per share 20.5p 20.5p 8 28 2,36 Reconciliation of Profit 6 months to 30 June 2004 6 1AS12 1FRS2 1AS12 1AS12 <td< td=""><td>11,874) 17,874 15,743 2,131 17,874 24.2p</td></td<> | 11,874) 17,874 15,743 2,131 17,874 24.2p |
| Profit for the period 15,508 102 2,168 68 28 2,368 | 15,743 2,131 17,874 24.2p |
| Attributable to: Equity holders of the parent | 15,743 2,131 17,874 24.2p |
| Equity holders of the parent | 2,131 17,874 24.2p |
| 13,377 102 2,168 68 28 2,366 Minority interests | 2,131 17,874 24.2p |
| Minority interests 2,131 15,508 102 2,168 68 28 2,36 Basic earnings per share Diluted earnings per share 20.5p Reconciliation of Profit 6 months to 30 June 2004 Previously IAS19 IFRS3 IFRS2 IAS12 Effect reported Employee Business Share Taxation transition under UK benefits combin-based under UK benefits combin-based ations payment Taxation transition of IFRS2 IAS12 Effect reported Employee Business Share Taxation transition under UK benefits combin-based ations payment | 2,131 17,874 24.2p |
| Basic earnings per share Diluted earnings per share 20.5p Share 20.5p Reconciliation of Profit 6 months to 30 June 2004 Previously IAS19 IFRS3 IFRS2 IAS12 Effect reported Employee Business Share Taxation transition under UK benefits combin-based under UK GAAP ations payment to IFR | 17,874 24.2p |
| Basic earnings per share Diluted earnings per share 20.5p Reconciliation of Profit 6 months to 30 June 2004 Previously IAS19 IFRS3 IFRS2 IAS12 Effect reported Employee Business Share Taxation transition under UK benefits combin-based under UK GAAP ations payment | 24.2p |
| Diluted earnings per share 20.5p Reconciliation of Profit 6 months to 30 June 2004 Previously IAS19 IFRS3 IFRS2 IAS12 Effect reported Employee Business Share Taxation transition under UK benefits combin-based under UK GAAP ations payment to IFR | _ |
| Diluted earnings per share 20.5p Reconciliation of Profit 6 months to 30 June 2004 Previously IAS19 IFRS3 IFRS2 IAS12 Effect reported Employee Business Share Taxation transition under UK benefits combin-based under UK GAAP ations payment to IFR | _ |
| Reconciliation of Profit 6 months to 30 June 2004 Previously IAS19 IFRS3 IFRS2 IAS12 Effect reported Employee Business Share Taxation transition under UK benefits combin-based to IFR GAAP ations payment | 24.1n |
| 6 months to 30 June 2004 Previously IAS19 IFRS3 IFRS2 IAS12 Effect reported Employee Business Share Taxation transition under UK benefits combinbased to IFF GAAP ations payment | 24.1p |
| reported Employee Business Share Taxation transition under UK benefits combin-based to IFF GAAP ations payment | |
| under UK benefits combin- based to IFF GAAP ations payment | |
| GAAP ations payment | |
| 1 3 | S IFRS |
| | 000£ |
| D | 204.124 |
| Revenue 294,124 Operating costs (282,299) 54 1,411 (58) 1,40 | 294,124 |
| | |
| Operating profit 11,825 54 1,411 (58) 1,44 Interest receivable 122 | 7 13,232 122 |
| Finance costs (2,156) | (2,156) |
| Profit before tax 9,791 54 1,411 (58) 1,44 | |
| Tax (4,378) (17) (356) 17 16 (3-4) | |
| Profit for the period 5,413 37 1,055 (41) 16 1,00 | |
| · _ · · · · · · · · · · · · · · · · · · | |
| Attributable to: Equity holders of the | |
| parent 4,523 37 1,055 (41) 16 1,00 | |
| Minority interests 890 | 7 5.590 |
| 5,413 37 1,055 (41) 16 1,00 | |
| Basic earnings per share 7.0p Diluted earnings per | 890 |
| share 6.9p | 890 |

Reconciliation of Equity As at 31 December 2004

| As at 31 December 20 | 004 | | | | | | | | |
|---|--|-------------------------------|--|-----------------------------|------------------------------|---------------------------------|-------------------|------------------------------|---------------------------|
| | Previously reported under UK GAAP | IAS19 Employee benefits | IAS39 Financial instrum- ents | IFRS3 Business combinations | IAS21 Foreign exchange | IAS10 Dividend adjustment | IAS12 Taxation | Effect of transition to IFRS | Restated under IFRS |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| ASSETS | | | | | | | | | |
| Non-current assets Goodwill Other intangible assets | 57,679 211 | | | 3,012 | (10,642) | | 1,501 | (6,129) | 51,550 211 |
| Intangible assets | 57,890 | | | 3,012 | (10,642) | | 1,501 | (6,129) | 51,761 |
| Property, plant and equipment Deferred tax assets | 80,937 | 3,146 | | | | | | 3,146 | 80,937 3,146 |
| Deferred tax assets | 138,827 | 3,146 | | 3,012 | (10,642) | | 1,501 | (2,983) | 135,844 |
| Current assets Inventories Trade and other | 24,319 | , | | , | | | , | , , , | 24,319 |
| receivables Cash and cash | 144,518 | (592) | | | | | | (592) | 143,926 |
| equivalents | 16,416 | (500) | | | | | | (500) | 16,416 |
| | 185,253 | (592) | | | | | | (592) | 184,661 |
| Total assets | 324,080 | 2,554 | | 3,012 | (10,642) | | 1,501 | (3,575) | 320,505 |
| LIABILITIES | | | | | | | | | |
| Current liabilities Loans and borrowings | (9,787) | | | | | | | | (9,787) |
| Current tax liabilities | (5,538) | | | | | | | | (5,538) |
| Trade and other payables | (125,523) | | | | | 4,771 | | 4,822 | (120,701) |
| Non-current liabilities | (140,848) | 51 | | | | 4,771 | | 4,822 | (136,026) |
| Loans and borrowings | (66,588) | | 1,302 | | | | | 1,302 | (65,286) |
| Employee benefits | (7,687) | (9,524) | - | | | | | (9,524) | (17,211) |
| Deferred tax liabilities Other liabilities | (5,957) | | (1.202) | (709) | | | (1,472) | (2,181) | (8,138) |
| Other hadilities | (1,573) (81,805) | (9,524) | (1,302) | (709) | | | (1,472) | (1,302) | (2,875) (93,510) |
| Total liabilities | (222,653) | | | (709) | | 4,771 | (1,472) | (6,883) | (229,536) |
| NET ASSETS | 101,427 | (6,919) | | 2,303 | (10,642) | 4,771 | 29 | (10,458) | 90,969 |
| EQUITY | | | | | | | | | |
| Issued share capital Share premium account Capital redemption | 6,536 36,027 | | | | | | | | 6,536 36,027 |
| reserve | 7,629 | | | | | | | | 7,629 |
| Translation reserve Retained earnings | 15 601 | (16) | | 2,303 | (5,651) | | 1 28 | (5,666) | (5,666) |
| Equity attributable to | 45,624 | (6,903) | | 2,303 | (4,991) | 4,//1 | 28 | (4,792) | 40,832 |
| equity holders of the | | | | | | | | | |
| parent Minority interests | 95,816 5,611 | (6,919) | | 2,303 | (10,642) | 4,771 | 29 | (10,458) | 85,358 5,611 |
| Total equity | 101,427 | (6,919) | | 2,303 | (10,642) | 4,771 | 29 | (10,458) | 90,969 |
| * * | | | | | | | | | |

Reconciliation of EquityAs at 30 June 2004

| As at 30 June 2004 | | | | | | | | |
|--|--|-------------------------------|--|------------------------------|---------------------------------|-------------------|------------------------------|---------------------------|
| 115 ut 50 vane 200 i | Previously reported under UK GAAP | IAS19 Employee benefits | IFRS3 Business combin- ations | IAS21 Foreign exchange | IAS10 Dividend adjustment | IAS12 Taxation | Effect of transition to IFRS | Restated under IFRS |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| ASSETS | | | | | | | | |
| Non-current assets | | | | | | | | |
| Goodwill | 57,868 | | 1,546 | (8,913) |) | 1,427 | (5,940) | 51,928 |
| Other intangible assets | 233 | | 1.546 | (0.012) | | 1 405 | (7.040) | 233 |
| Intangible assets | 58,101 | | 1,546 | (8,913) | 1 | 1,427 | (5,940) | 52,161 |
| Property, plant and equipment | 79,298 | | | | | | | 79,298 |
| Deferred tax assets | 17,276 | 2,862 | | | | | 2,862 | 2,862 |
| Beleffed tax assets | 137,399 | 2,862 | 1,546 | (8,913) | <u> </u> | 1,427 | (3,078) | 134,321 |
| Current assets | | 2,002 | 1,0.0 | (0,715) | <u>'</u> | 1,.27 | (2,070) | 10 1,021 |
| Inventories | 21,850 | | | | | | | 21,850 |
| Trade and other | | | | | | | | - |
| receivables | 161,940 | (619) | | | | | (619) | 161,321 |
| Cash and cash | | | | | | | | |
| equivalents | 10,436 | (610) | | | | | ((10) | 10,436 |
| | 194,226 | (619) | | | | | (619) | 193,607 |
| Total assets | 331,625 | 2,243 | 1,546 | (8,913) |) | 1,427 | (3,697) | 327,928 |
| LIABILITIES | | | | | | | | |
| Current liabilities | | | | | | | | |
| Loans and borrowings | (31,223) | | | | | | | (31,223) |
| Current tax liabilities | (5,690) | | | | | | | (5,690) |
| Trade and other payables | (132,348) | | | | 2,353 | | 2,364 | (129,984) |
| NT (11.1.11) | (169,261) | 11 | | | 2,353 | | 2,364 | (166,897) |
| Non-current liabilities | (51.042) | | | | | | | (51.042) |
| Loans and borrowings Employee benefits | (51,043) (7,150) | | | | | | (8,632) | (51,043) (15,782) |
| Deferred tax liabilities | (4,877) | | (356) | | | (1,411) | (1,767) | (6,644) |
| Other liabilities | (2,329) | | (330) | | | (1,111) | (1,707) | (2,329) |
| | (65,399) | | (356) | | | (1,411) | (10,399) | (75,798) |
| Total liabilities | (234,660) | (8,621) | (356) | | 2,353 | (1,411) | (8,035) | (242,695) |
| NET ASSETS | 96,965 | (6,378) | 1,190 | (8,913) | 2,353 | 16 | (11,732) | 85,233 |
| EQUITY | | | | | | | | |
| Issued share capital | 6,535 | | | | | | | 6,535 |
| Share premium account | 36,014 | | | | | | | 36,014 |
| Capital redemption | 50,011 | | | | | | | 50,01. |
| reserve | 7,629 | | | | | | | 7,629 |
| Translation reserve | , . | 28 | | (3,219) | | | (3,191) | (3,191) |
| Retained earnings | 42,027 | (6,406) | 1,190 | (5,694) | 2,353 | 16 | (8,541) | 33,486 |
| Equity attributable to | | | | | | | | |
| equity holders of the | 00.007 | ((050) | 1 100 | (0.010) | 0.050 | 17 | (11.722) | 00.472 |
| parent Minarity interests | 92,205 | (6,378) | 1,190 | (8,913) | 2,353 | 16 | (11,732) | 80,473 |
| Minority interests | 4,760 | | | | | | | 4,760 |
| Total equity | 96,965 | (6,378) | 1,190 | (8,913) | 2,353 | 16 | (11,732) | 85,233 |
| | - | | | / | • | | | |

Reconciliation of Equity

| As | at | 1 | January | 2004 |
|----|----|---|---------|------|
|----|----|---|---------|------|

| As at 1 January 2004 | | | | | | | | |
|----------------------------|------------|----------|----------|-----------|------------|----------|------------|-----------|
| , | Previously | IAS19 | IFRS 3 | IAS21 | IAS10 | IAS 12 | Effect of | Restated |
| | reported | Employee | Business | Foreign | Dividend | Taxation | transition | under |
| | under UK | benefits | combin- | exchange | adjustment | | to IFRS | IFRS |
| | GAAP | | ations | | | | | |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| ASSETS | | | | | | | | |
| Non-current assets | | | | | | | | |
| Goodwill | 56,759 | | 135 | (7,685) | | 1,495 | (6,055) | 50,704 |
| Other intangible assets | 287 | | | | | | | 287 |
| Intangible assets | 57,046 | | 135 | (7,685) | | 1,495 | (6,055) | 50,991 |
| Property, plant and | | | | | | | | |
| equipment | 82,169 | | | | | | | 82,169 |
| Deferred tax assets | | 2,324 | | | | | 2,324 | 2,324 |
| | 139,215 | 2,324 | 135 | (7,685) | | 1,495 | (3,731) | 135,484 |
| Current assets | | | | | | | | |
| Inventories | 16,885 | | | | | | | 16,885 |
| Trade and other | 125.055 | (616) | | | | | (616) | 127.000 |
| receivables | 137,855 | (646) | | | | | (646) | 137,209 |
| Cash and cash | 21.511 | | | | | | | 21.511 |
| equivalents | 21,511 | ((16) | | | | | ((16) | 21,511 |
| | 176,251 | (646) | | | | | (646) | 175,605 |
| Total assets | 315,466 | 1,678 | 135 | (7,685) | | 1,495 | (4,377) | 311,089 |
| LIABILITIES | | | | | | | | |
| Current liabilities | | | | | | | | |
| Loans and borrowings | (26,679) | 1 | | | | | | (26,679) |
| Current tax liabilities | (2,509) | | | | | | | (2,509) |
| Trade and other payables | (117,859) | | | | 4,522 | | 4,522 | (113,337) |
| 1 2 | (147,047) | | | | 4,522 | | 4,522 | (142,525) |
| Non-current liabilities | | | | | | | | |
| Loans and borrowings | (55,496) |) | | | | | | (55,496) |
| Employee benefits | (7,486) | | | | | | (6,860) | (14,346) |
| Deferred tax liabilities | (4,872) | | | | | (1,495) | (1,495) | (6,367) |
| Other liabilities | (2,942) | | | | | | | (2,942) |
| | (70,796) | (6,860) | | | | (1,495) | (8,355) | (79,151) |
| Total liabilities | (217,843) | (6,860) | | | 4,522 | (1,495) | (3,833) | (221,676) |
| NET ASSETS | 97,623 | (5,182) | 135 | (7,685) | 4,522 | | (8,210) | 89,413 |
| EQUITY | | | | | | | | |
| Issued share capital | 6,507 | | | | | | | 6,507 |
| Share capital to be issued | 680 | | | | | | | 680 |
| Share premium account | 35,374 | | | | | | | 35,374 |
| Capital redemption | 33,374 | | | | | | | 33,374 |
| reserve | 7,629 | | | | | | | 7,629 |
| Retained earnings | 41,849 | (5,182) | 135 | (7,685) | 4,522 | | (8,210) | 33,639 |
| Equity attributable to | 11,0 17 | (3,102) | 133 | (7,003) | 1,522 | | (0,210) | 55,057 |
| equity holders of the | | | | | | | | |
| parent | 92,039 | (5,182) | 135 | (7,685) | 4,522 | | (8,210) | 83,829 |
| Minority interests | 5,584 | (-,) | | (,,,,,,,) | -, | | (-,) | 5,584 |
| • | | 20 | | | | | | |
| Total equity | 97,623 | (5,182) | 135 | (7,685) | 4,522 | | (8,210) | 89,413 |